

# **Evaluating Performance of an Elite Training Program - The Hong Kong Method**

**Dr. P K Chung  
Director, Elite Training  
Sports Institute  
Hong Kong Sports Development Board**

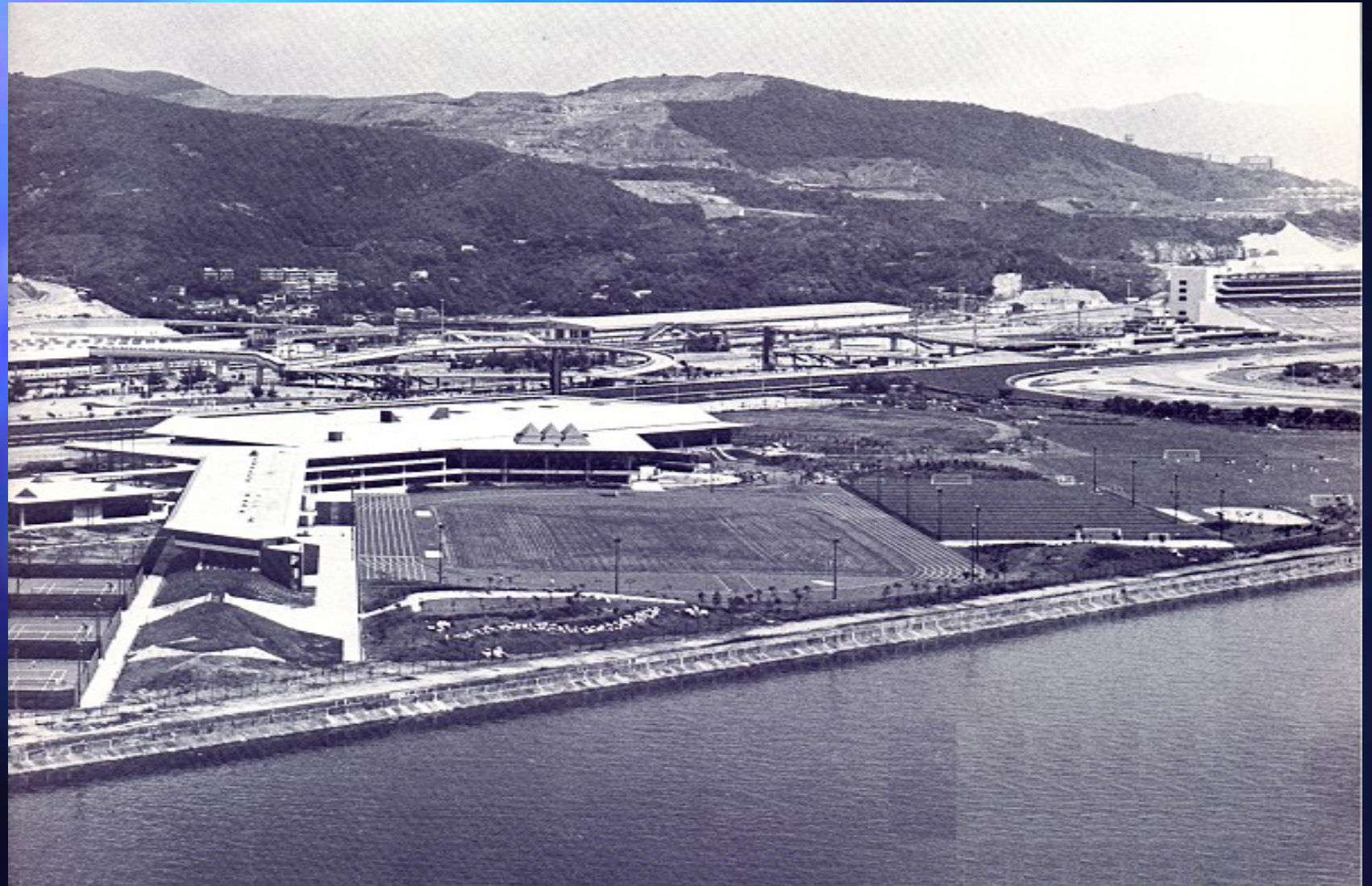
# Historical Background for the Elite Training Program in Hong Kong

The Jubilee Sports Center in 1982-1991

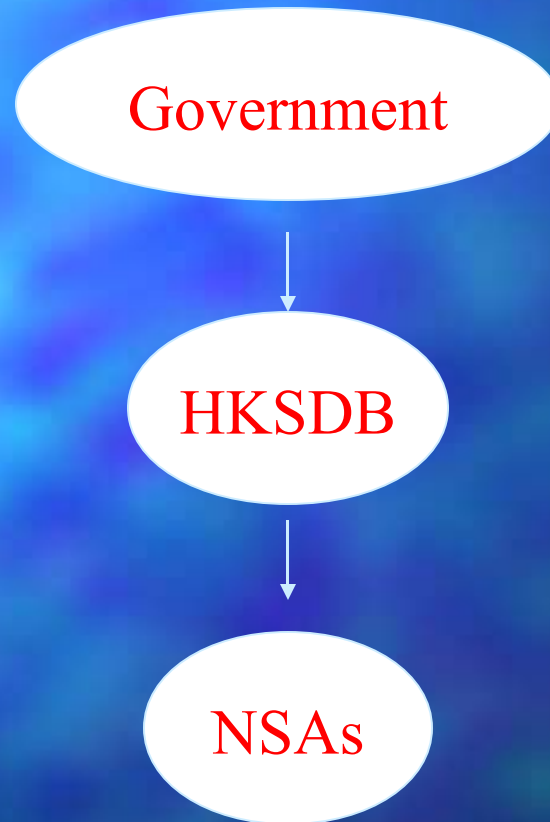
The Hong Kong Sports Institute in 1991

The Elite Training Group

Hong Kong Sports Development Board in 1998



# Funding/Resources



# Way of Funding from HKSDDB

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graph TD; A[Way of Funding from HKSDDB] --> B[Elite Sports at Sports Institute (110 M in 1999-2000)]; A --> C[Block Grant to 53 NSAs and 2 Disable Sports Bodies (69.62 M in 1999-2000)];
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Elite Sports at Sports Institute  
(110 M in 1999-2000)

Block Grant to 53 NSAs and  
2 Disable Sports Bodies  
(69.62 M in 1999-2000)

# Elite Sports at Sports Institute (110 M in 1999-2000)

- 13 Focus Sports (53.18 M)
- Sports science & medicine (12.89 M )
- Training facilities, athlete and program support (35 M)
- Sponsorship, promotion, information & research support (8.25 M)

Block Grant to 53 NSAs and  
2 Disable Sports Bodies  
(68 M in 1999-2000)

- 13 Focus Sports (38.26 M)
- 40 Non-Focus Sports (28.65 M )
- Individual Athlete Support Scheme (1.95 M)
- Disabled Sports (.76 M)

# What makes Elite Sports success in Hong Kong?

To be success, elite sports must receive different aspects of support:





# **Elite Sports in Hong Kong should be Focused**

**Why?**

**1. Sports needs a huge amount of money to be elite and achieve excellence from international sporting arena.**

**2. The small population base is another constraint to Hong Kong elite sport.**

**The Role of the Sports Institute/  
Hong Kong Sports Development Board in Elite Sports**

**The Institute has a strong base since it was established as Jubilee Sports Center in 1982.**

## **Evaluation Criteria for Focus Sports (1999-2001)**

**Pre-requisite : Asian Games / Olympics Games Event**

<b>Weighting</b>	<b>Criteria</b>
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- |            |                                                                                     |
|------------|-------------------------------------------------------------------------------------|
| <b>2.5</b> | <b>International-level performance record in previous 2 years - Senior athletes</b> |
| <b>2</b>   | <b>International-level performance record in previous 2 years - Junior athletes</b> |
| <b>2</b>   | <b>NSA's development program &amp; competition in place</b>                         |
| <b>1</b>   | <b>NSA administration &amp; planning</b>                                            |
| <b>1</b>   | <b>Access to training facilities</b>                                                |
| <b>1.5</b> | <b>Community appeal with interest translating into active participation</b>         |
| <b>1</b>   | <b>Technical official development</b>                                               |
| <b>1</b>   | <b>SDB, NSA partnership</b>                                                         |

Weighting	Rating				
<b>1.5</b>	<p>Top 4-8 (&gt; 24 entries) or <u>Top 1/3 (≤ 24 entries)</u>            Invitational            Tournament            Regional            Championships (e.g. Pacific Games, South East Asian Games)            International Open</p> <p>Medal (&gt; 9 entries) or <u>Top 1/3 (≤ 9 entries)</u>            Interport/Inter-City Competition</p> <p>[1]</p>	<p>Top 4-8 (&gt; 24 entries) or <u>Top 1/3 (≤ 24 entries)</u>            East Asian Games            Asian Cup            World Cup</p> <p>Medal (&gt; 9 entries) or <u>Top 1/3 (≤ 9 entries)</u>            Invitational            Tournament            Regional            Championships (e.g. Pacific Games, South East Asian Games)            International Open</p> <p>[2]</p>	<p>Top 4-8 (&gt; 24 entries) or <u>Top 1/3 (≤ 24 entries)</u>            Asian            Championships            All China Games</p> <p>Medal (&gt; 9 entries) or <u>Top 1/3 (≤ 9 entries)</u>            East Asian Games            Asian Cup            World Cup</p> <p>[3]</p>	<p>Top 4-8 (&gt; 24 entries) or <u>Top 1/3 (≤ 24 entries)</u>            Olympic Games            Asian Games            World            Championships</p> <p>Medal (&gt; 9 entries) or <u>Top 1/3 (≤ 9 entries)</u>            Asian Championships            All China Games            World University Games /            Championships</p> <p>[4]</p>	<p><u>Medal</u>            Olympic Games            Asian Games</p> <p>Medal (&gt; 9 entries) or <u>Top 1/3 (≤ 9 entries)</u>            World Championships</p> <p>[5]</p>

## NSA administration & planning :

- ◆ paper work submission
- ◆ updated coach, technical officials & membership database
- ◆ staff management
- ◆ finance management
- ◆ publications

Community appeal with interest translating into active participation of :

- ◆ players
- ◆ volunteers
- ◆ spectators
- ◆ sponsorship
- ◆ media

## Technical official development

- ◆ coach
- ◆ technical official

## SDB, NSA partnership

- ◆ participation in Youth Sports Development Program
- ◆ participation in Community Sports Program
- ◆ demonstrate willingness of cooperative and partnership relationship with SDB
- ◆ invite SDB staff to attend ex-committee / sub-committee of the Association SDB acknowledgement

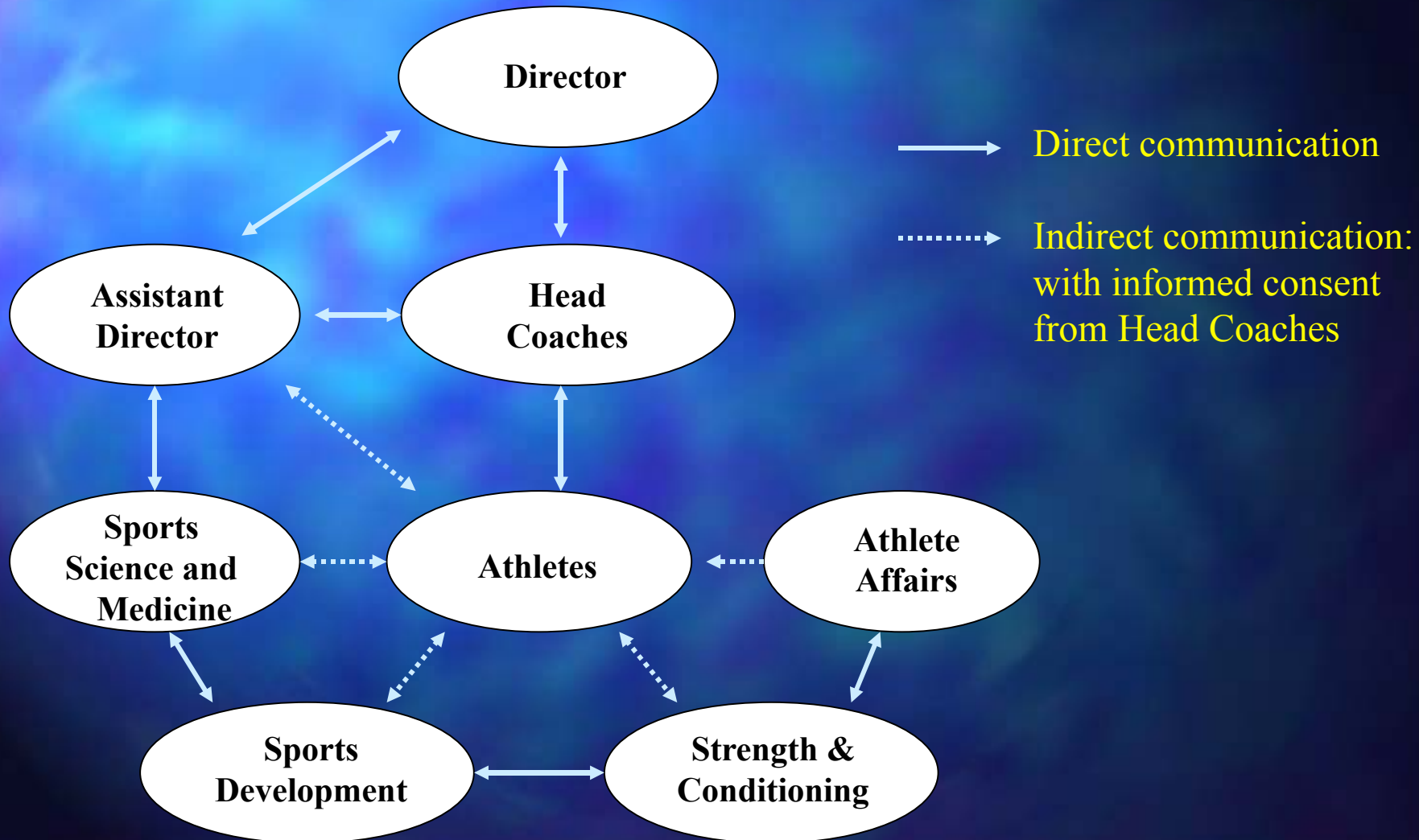


## Solid development program & competition in place :

- ◆ elementary
- ◆ intermediate
- ◆ advance
- ◆ competitions
- ◆ elite competitions

# Technical Support

The Elite Programme is athlete centred and coach Driven. The other departments are in supporting role. The working mechanism among each departments can be mapped out as follow:



# Keys for Hong Kong Elite Sport to be Success

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## Resource

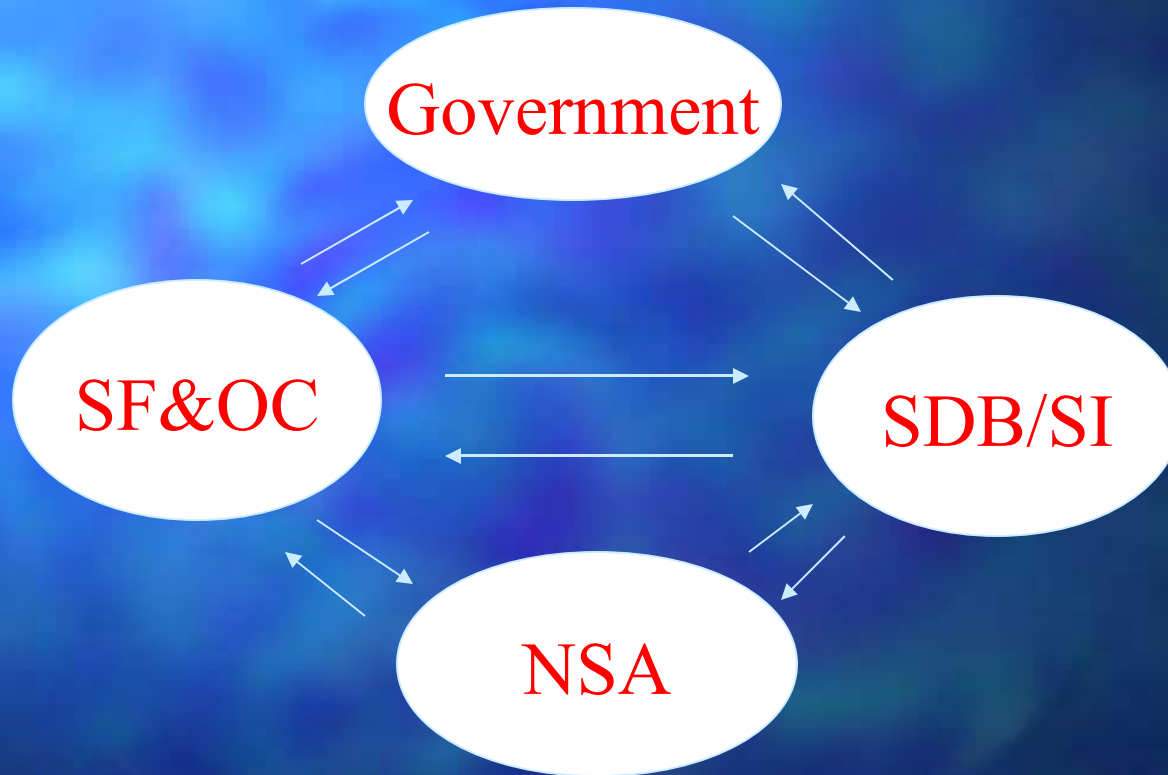
- government funded
- be focused
- be centralized and systematic

# Career Opportunity

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- education support
- job security

# Partnerships



## 3 Cs Approach

Communication

Cooperation

Cohesion

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Thank you!!





































Coaching

Technical Support

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Thank you!!



## **The Way Ahead**

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Reassurance of the value of Elite Sport

- Government's policy in sport

Support to Athletes

- Career and education



